

INFRASTRUCTURE | ENERGY | PROJECTS

## FINANCING AMERICA'S INFRASTRUCTURE

# SEPTEMBER 22-24, 2020



### **THANK YOU TO OUR SPONSORS**

**SPONSORS** 

**Fitch**Ratings ALLEN & OVERY



**SUPPORTERS** 





**TEXAS CAPITAL BANK**<sup>®</sup>



**STRATEGIC PARTNER** 





# **EVENT OVERVIEW**

There's no "right" way to procure much-needed upgrades to America's infrastructure. America's states, cities and localities all make decisions in the best interest of their citizens.

But there is best practice in financing infrastructure. This involves allocating risk properly, choosing the right partners, and picking the best financing markets.

Proximo brings you the 2020 Financing America's Infrastructure event. It will cover all assets and all financing markets. Whether building a new university campus or selling a container port to another private investor, whether accessing the term loan B or tax-exempt municipal market, this event will cover the latest financing trends with the leading investors and contractors in their segments.

This event will look at what makes assets bankable, bond market-ready or investible, depending on who's looking. It will discuss at how lenders will tackle direct-procure, build-finance, design-buildfinance, design-build-finance-maintain, P3, non-profit or fully private structures, with a heavy focus on the deals that are AT or NFAR market.

#### FINANCING AND PROCUREMENT MARKETS COVERED

Tax-exempt muni	Taxable muni	Private placement	P3
PAB	Commercial bank	Listed bond	Leveraged loan/TLB
Securitisation	Build-finance	Non-profit/6320	Development/blended finance

#### SECTORS COVERED

Transport	Social Infrastructure	Next-generation assets	
Roads/Bridges/Tunnels	Higher education	Data centers	
Rail	Education	EV Charging	
Airports and aviation	Healthcare	Smart cities	
Transit	Water & Waste	Leisure/sports	
Ports	Student housing	Government data	
Parking	District heating	Mobile infrastructure	
Street lighting	Justice	Fiber	

#### **DELEGATE BREAKDOWN**



#### VIRTUAL EVENT FEATURES



Break out virtual rooms



Personalise your video background show off who you are



Interactive **Q&A** 



Dial in via phone option available



Chat features: One to one and one to many conversations



& Video

### COMPANIES JOINING THE VIRTUAL EVENT INCLUDE:

Acciona Concessions

ACS Infrastructure

Agentis Capital

Alinda

Allen & Overy

AllianzGl

Apollo

Arup

Ashurst

AXA XL

Barclays

**BDO USA** 

Beel Infrastructure Partners

> Berkeley Research Group

**Bird Construction** 

BlackRock

Brookfield

Brookfield Asset Management

Caisse de dépôt et placement du Québec (CDPQ)

Capstone Development Partners

Ceres Infrastructure Asset Management

Citi

Clearway Energy

Colliers CRC Cycle Digital Colony EdgeConnex

Edgemoor Infrastructure & Real Estate

Fengate Asset Management

Ferrovial

FHWA

First Avenue Capital

Firstbase

Fitch Ratings

Garney Construction

Gateway Program Development Corporation

General Electric

Global Infrastructure Partners

Graham

HNTB

HSBC

Husch Blackwell LLP

ltinera

Jacobs

John Laing

Keel Harbour

Kiewit Canada Development Corp.

LA Streetcar, Inc

Larsen & Toubro

Legal & General Investment Management America (LGIMA)

Local Pensions Partnership

Los Angeles Metro

LSM

Madrus

MDOT

MEAG

Meridiam

MetLife Investment Management

Mobilinx Hurontario General Partnership

Navigatio Capital

New Jersey Economic Development Authority

New York Life Insurance Company

NEXUS Infrastructure Capital Management

> Nippon Export and Investment Insurance

> > Nuveen

Parsons

Phoenix Infrastructure Group

Plenary Group

Prudential private capital

Ridgewood Infrastructure

ROADIS USA HOLDING LLC

Sumitomo Mitsui Banking Corporation (SMBC)

> Sun Life Financial

SunLife

Tampa Bay Rays

TD Asset Management

Texas Capital Bank

Transurban

U.S. DOT - Build America Bureau

> UBS Asset Management

US Environmental Protection Agency

> Vantage Infrastructure

VICO Infrastructure

VINCI Concessions USA

Voya

Water Asset Management, LLC

WSP

# **SPEAKERS**



Morteza Farajian **Executive Director** U.S. DOT - Build America Bureau



Francis Sacr Interim Executive Director Gateway Program Development Corporation



Charles-Henry Lecointe Global Co-Head & Head of Infrastructure Debt. North America Legal and General Investment Management



Krudo Dejesus Vice President Fengate Asset Management



Kent Rowey Partner Allen & Overy



Quynh Tran Managing Director, Co-Head, Infrastructure Finance - North America SMBC



Ray Diprinzio **Executive Director** and Co-Head, Infrastructure Finance SMRC



Nick Cleary Partner Vantage Infrastructure



Jordan Gaston **Director of Finance** Capstone Development Partners



Colin Peppard Senior Director, Public-Private Partnerships & Innovation Los Angeles Metro

Sia Kusha Group Head, Project Development and Partnering Plenary Group





Scott Zuchorski Managing Director, Head of Infrastructure & Project Finance Ratings - North America Fitch Ratings



Sallye Perrin Senior Vice President WSP USA



Hadley Peer Marshall Managing Director, Infrastructure Brookfield



Ryan Prince Senior Investment Director Itinera

Matthew Diserio

President

Water Asset

Management, LLC



Christina Kim

Senior Vice

President

Jaime Diaz Perez Head of Business Development, Concessions North America

Perry Offutt

Managing Director,

Head of

Infrastructure Americas

UBS Asset

Management



Jonathan Duguay-Arbesfeld

Senior Director,

Infrastructure Financing

Caisse de dépôt

Dorina Yessios Partner Allen & Overy



Noah Jolley

Vice President,

Project

Development

ACS Infrastructure

Joseph Harar Chief Financial Officer EdgeConnex





Acciona



Yuval Cohen Director, Global Technology Leader, Capital & Transactions Advisory Jacobs



Andrew Smith Counsel Ashurst



Michael Tranter **Exec Director** SMBC



# AGENDA

### **DAY 1: TRANSPORTATION**

#### WELCOME AND OPENING REMARKS 10:00AM David Samuel, Commercial Director, Proximo Maura Murphy, Senior Content Producer, Proximo

#### 10:10AM KEYNOTE ADDRESS: THE AMERICAN INFRASTRUCTURE RENAISSANCE?

**EST** How has the state of America's infrastructure evolved? Priority sectors and regions for investment in the US Prospects for improvement in US infrastructure, and categories that might shift What is the policy and legislative climate for infrastructure investment? Might US infrastructure need to be "re-wired" for the post-COVID age?

DJ Gribbin, Founder, Madrus: Senior Operating Partner, Stonepeak Infrastructure Partners

#### 10:45AM WHERE'S THE FUNDING? USER CHARGES, GRANTS, NEW MECHANISMS

**EST** What is the future for tolls/farebox-supported investment in an age of lower mobility? Why have states been wary of making grant-funded investments in high-speed rail/transit? What is the likelihood of new incentive programs for private infrastructure investment? What support might be needed/available to keep air travel afloat? Will availability concessions still be the best way of procuring aviation upgrades rather than privatisations? Could retail/entertainment/commercial development be incorporated into transport projects' revenue mixes more effectively?

Colin Peppard, Senior Director of Public Private Partnerships and Innovation, LA Metro Frank Sacr. Interim Executive Director, Gateway Development Partners Scott Zuchorski, Managing Director and Head of Infrastructure & Project Finance, North America, Fitch Ratings Moderator: Adam Sheets, Vice President - National Practice Consultant, HNTB

#### **REFRESHMENT AND NETWORKING BREAK** 11:30AM

Interactive small group networking - Raise your hand and join the conversation!

### **12:00PM LUNCHEON KEYNOTE**

EST Morteza Farajian, Executive Director, U.S. DOT, Build America Bureau

12:20PM	WHERE'S THE FINANCING? IS IT ALL ABOUT COST?
EST	Liquidity versus dry powder - can funds gain ground on banks in unsettled markets? What federal financing programs are available? The muni meltdown that wasn't - GO financings hold their ground Evolving role of regulatory treatment and credit ratings in infrastructure financings Current state of investor tolerance for construction risk and possible mitigants Pricing, terms and speed of execution - what matters most right now? Key factors involved in procurement discussions: risk transfer, debt capacity, policy priorities, private sector capacity How enabling legislation encourages flexible decision-making - and how it can hinder <b>Charles-Henry Lecointe, Global Co-Head &amp; Head of Infrastructure Debt, North America, Legal &amp; General Investment Management</b> Daniel Schned, Project Development Coordinator, U.S. DOT, Build America Bureau Hadley Peer Marshall, Managing Director, Brookfield Sia Kusha, Group Head, Project Development and Partnering, Plenary Group Moderator: Kent Rowey, Partner, Allen & Overy
	WHO'S GOT THE SHOVELS? CONTRACTORS, SPONSORS, OR THOSE THAT DO BOTH? Are large contractors reassessing their willingness to take on design, permitting, and even price risk? Do strategic equity providers add value to P3 deals or can a 100% financial sponsor grouping work well? The projects that attract healthy bidding – and the ones that struggle Secondary market activity: private-private and public-private – opportunities to recycle capital The value of a clear and dependable procurement programme, regardless of method Krudo DeJesus, Vice President, Fengate Asset Management Noah Jolley, Vice President, Project Development, ACS Infrastructure Ryan Prince, Senior Director of Investments, Itinera Moderator: Andrew Smith, Counsel, Ashurst

**1:45PM VALUE DIVE: APPRAISING REVENUE RISK ASSETS** 

EST A panel of industry experts looks at the recovery trajectory for transit, toll road and aviation assets. Presenters for each sector put their case How your sector has coped with the downturn? What your expected recovery profile is? What investment might be needed to re-adapt infrastructure? What the prospects for greenfield projects are? Are public and private vendors still expecting high multiples? Albert Racciatti, Chief Economist, Itinera Infrastructure & Concessions Scott Monroe, Senior Director, Global Infrastructure, Fitch Ratings Sallye Perrin, Senior Vice President, WSP USA Moderator: Michael Whalen, Managing Director, Berkley Research Group

2:15PM CONCLUDING REMARKS AND NETWORKING

### **DAY 2: SOCIAL INFRASTRUCTURE**

10:00AM	OPENING REMARKS Bryan Gartenberg, Senior Vice President - Escrow and Specialized Services, Texas Capital Bank
	PUTTING SUSTAINABILITY AT THE HEART OF ALL INFRASTRUCTURE Developing, and financing infrastructure to improve Americans' outcomes and well-being. Going beyond renewables. Nick Cleary, Partner, Vantage Infrastructure Jaime Diaz Perez, Head of Business Development, North America, ACCIONA Jed Freedlander, Managing Partner & Head of Business Development, Phoenix Infrastructure Group Jason Taylor, Vice President, Public Private Partnerships, American Campus Communities Moderator: Yuval Cohen, Director, Global Technology Leader, Capital & Transactions Advisory, Jacobs
	HIGHER EDUCATION AT A CROSSROADS The outlook for demand for college facilities and college educations - likely winners and losers Can universities' drive to outsource infrastructure operation maintain its momentum? Student housing: Dealing with existing assets and planning ahead A clear-eyed look at institutions' finances Jason Taylor, Vice President, Public Private Partnerships, American Campus Communities Jordan Gaston, Director of Finance, Capstone Development Partners, LLC Archie Chandrasekhar, Director   Higher Education and Not-for-Profit Health Care   Public Finance Department, Citi Moderator: Matt Myllykangas, Founder, Rush Lake Development
11:30AM	<b>REFRESHMENT AND NETWORKING BREAK</b> Interactive small group networking - Raise your hand and join the conversation!
	WATER: MEETING ITS PROMISE AT LAST A review of WIFIA and other methods of attracting capital to the sector Has the sector capitalised properly on interest in sustainable investments? Potential impacts from climate change and environmental issues Outlook for privatisation, outsourcing, and new contracting models Perry Offutt, Managing Director, Head of Infrastructure Americas, UBS Asset Management Matthew Diserio, President, Water Asset Management LLC Brian Cullen, CEO, VICO Mike Heitmann, CEO, Garney Construction Moderator: Raymond DiPrinzio, Co-Head of Infrastructure, North America Global Structured Finance, SMBC
	FINANCIAL INVESTORS: US SOCIAL INFRASTRUCTURE STARTS TO DE-RISK Which assets have proved most attractive in the secondary market? Do cities, states and colleges show continued interest in recycling capital? How US assets compare with jurisdictions elsewhere for investors The likely next frontiers for financial investors Mansi Patel, Director, Vice President Infrastructure and Project Finance, Americas, Metlife Investment Management Gregory Kitscha, Investment Director - North America, John Laing Matthew Coady, Director, Financial Advisory, Plenary Group

Moderator: Anna Hermelin, Co-head of Projects, Americas and Office Managing Partner, Ashurst

**1:30PM DEAL OR NO DEAL?** 

EST Suggested: Managed lanes, hospital deal and memorial stadium What's the asset? What are the economics? Who's the owner? What are the debt terms? Would you do the deal?

Michael Tranter, Executive Director and Group Head, SMBC Christina Kim, Senior Vice President, Prudential Private Capital Amy Lloyd, Director, P3 and Project Finance, Citi Moderator: Tom Nelthorpe, Editor, Proximo

2:15PM CONCLUDING REMARKS AND NETWORKING

### **DAY 3: NEXT GENERATION INFRASTRUCTURE**

#### 10:00AM OPENING ADDRESS: NEXT GENERATION OF INFRASTRUCTURE IN AMERICAN EST COMMUNITIES AND THE FUTURE OF WORK

Listening to the clients: What America's states and municipalities need Why next generation assets will benefit from private capital Connected cities AND rural communities Outcomes-based infrastructure procurement

Chris Herd, Founder and CEO, Firstbase

#### **10:45AM DIGITAL INFRASTRUCTURE: OPTIONS FOR PROCUREMENT**

**EST** Working with existing firms, or building up open-access providers Data centres - public and private focus, real estate or infrastructure fund focus 5G and improved mobile connectivity Developing procurement methods that serve ALL communities

Jonathan Duguay-Arbesfeld, Senior Director, Infrastructure Financing, Caisse de dépôt et placement du Québec (CDPQ) Joseph Harar, Chief Financial Officer, EdgeConnex Tom Yanagi, Managing Director, Digital Colony Quynh Tran, Managing Director, Co-Head, Infrastructure Finance - North America, SMBC Moderator: Dorina Yessios, Partner, Allen & Overy

#### **11:30PM STADIUM AND ARENA FINANCE**

EST Can the sports industry talk about growth or only recovery? Are leisure facilities still viable vehicles fort regeneration? Financing options - fully private, municipal, TIF - and bank or bond? M&A-driven options for other assets - and possible non-recourse financing structures

Chad Lewis, Senior Director, Fitch Ratings Aron Davidowitz, Senior Director, Private Capital Investments, New York Life Insurance Company Stacy Sonnenberg, Managing Director, Public Sector & Infrastructure / Global Sports Finance, Goldman Sachs David Abrams, Banker, Inner City Sports

Moderator: Tom Nelthorpe, Editor, Proximo

#### 12:15PM CLOSE OF EVENT AND POST EVENT NETWORKING

**EST** Interactive small group networking - Raise your hand and join the conversation!

# **GET IN TOUCH!**

### BANKS, LAW FIRMS, INSURERS AND OTHER FINANCIAL INSITUTIONS:

1 ticket **\$595** 2 tickets **\$795** 

3 tickets **\$999** 

### DEVELOPERS, INSTITUTIONAL INVESTORS AND GOVERNMENTS:

Please register your complimentary pass online

# **REGISTER ONLINE**



**GARY COATES** 

For help with the online platform or logistical enquiries for the Lisbon event. GARY.COATES@PROXIMOINFRA.COM

#### **MAURA MURPHY**

For speaking opportunities and all things concerning the content covered in this event. MAURA.MURPHY@PROXIMOINFRA.COM





**CONSTANTINA CHRISTOPHIDE** For ticketing and media enquiries. Or anything else really, feel free! MARKETING@PROXIMOINFRA.COM

DAVID SAMUEL Fore more information on our sponsorship packages contact: DAVID.SAMUEL@PROXIMOINFRA.COM

